



December 11, 2020, 2020 Update (#243)

To: Board Members & Residents  
From: Charles H. Greenthal Management Corp.  
Re: Governor Cuomo Announces [COVID-19 Winter Plan](#)



During this morning's press briefing, Governor Cuomo made reference to the state's five-point "COVID-19 Winter Plan", born out of concern over the expected surge health professionals are expecting to see during this holiday season. Below is a synopsis of his plan

### COMBATING A COVID-19 SURGE IN NEW YORK

Governor Cuomo and the state's COVID Task Force have worked in consultation with global public health experts, local governments, and other stakeholders to create a Winter Plan to combat a COVID-19 surge in New York.

The Winter Plan consists of five targeted strategies focused on mitigating the spread of the virus and bolstering New York State hospital preparedness.

#### Strategy 1 - Continue and Strengthen New York's Targeted Micro-Cluster Strategy while Managing Hospital Capacity to Enhance and Equalize Care

Since Governor Cuomo first launched New York's micro-cluster strategy in mid-October, it has proved effective in identifying targeted areas with high infection rates and implementing additional restrictions to reduce viral spread in the micro-cluster area. This approach has allowed state and local health officials to target resources, has encouraged community members to take greater action to reduce viral spread, and helped prevent the need for larger, regional shutdowns which impact all aspects of life and the economy.

Under New York's Winter COVID-19 Plan, this strategy will be strengthened through the utilization of additional, hospital-related metrics to provide a clearer picture of where a particular zone stands in the fight against COVID and how each neighborhood, municipality, and other geographic area contributes to daily hospital admissions due to COVID. Under this improved strategy, the New York State Department of Health will include factors such as regional hospital bed capacity, ICU capacity, staffing ratios, and daily hospital admissions as part of the analysis and metrics used to determine which geographic areas qualify as micro-cluster zones. In addition to the 3 existing micro-cluster zone levels (Yellow, Orange and Red), New York will also add a new 'Emergency Stop' level, which will effectively put that area under the NY on Pause guidelines, if needed to preserve hospital capacity. Hospital metrics associated with these zones will be identified in the next week to 10 days, once data from the Thanksgiving holiday is received and analyzed.

The Department of Health has initiated emergency hospital measures to prepare the state's hospital system for an expected surge in new admissions over the upcoming weeks. Specifically, these measures include:

1. Hospital systems must begin to identify retired nurses and doctors to bolster staff;
2. Hospital systems in Erie County must suspend elective surgeries to create new bed capacity for COVID patients;
3. Hospital systems must begin balancing patient loads across their individual hospital facilities;
4. Prepare plans to utilize emergency field hospitals;
5. Prepare plans to increase hospital bed capacity by 50 percent;
6. Prepare plans to implement statewide 'Surge and Flex' operations (similar to load balancing, but patient shifts would occur across all hospital systems, as opposed to within individual hospital systems)
7. Prepare plans to staff emergency field hospitals; and
8. Confirm availability of resources in existing stockpiles.

The Department of Health will also be launching a new, statewide hospital metric tracking system.

#### Strategy 2 - Increase and Balance Testing Resources and Availability

Under the Winter Plan, New York State will take steps to increase the amount of testing available statewide, but do so in a way that ensures distribution is balanced with testing sufficient across different segments of the population, including:

- Healthcare workers;
- Nursing homes;
- Schools;
- Essential workers;
- Business professionals;
- Personal services testing; and
- General population, returning students and travelers, etc.

### Strategy 3 - Keep Schools Open Safely

One of the most critical aspects of managing the COVID-19 pandemic for governments and parents alike has been answering the question of how and when schools should remain open. On that point, experts from around the globe have determined that as long as a school's infection rate is under control and remains under the infection rate of the community at large, schools should remain open, particularly for students in K-8. Not only does school provide parents with support in terms of childcare, it provides a regularity to life which has been missing for so many children throughout this pandemic.

Under New York's Winter Plan, efforts will be focused on keeping K-8 and Special Education schools open as long as it can be done safely. The first step will be to establish sustainable, ongoing testing in schools so that they can continue operating in the long term. As part of this, schools located in Orange and Red zones will be required to conduct weekly testing. Schools in Orange Zones will be required to test 20 percent of in person students, faculty, and staff over the course of a month and schools in Red Zones will be required to test 30 percent of in person students, faculty, and staff over a month. Pool testing will be allowed as well.

These protocols represent the minimum standard required for schools to stay open and the state may adjust requirements for specific districts based on any special circumstances which may arise. While local districts are able to close at levels under the state's mandatory closure rule, they are urged to keep K-8 schools open whenever it is safe.

### Strategy 4 - Prevent Viral Spread from Small Gatherings

Small gatherings have now been identified as the number one spreader of COVID-19, with at least 65 percent of all cases coming from these settings. Now that we are in holiday season, behavioral shifts must be observed by New Yorkers to mitigate the spread. Sixteen states, including New York, have already limited gatherings to no more than 10 people, with Kentucky recently moving to limit gatherings to no more than 8 people. While government's ability to monitor small gatherings is limited, public education on the safety concerns of small gatherings is crucial. As New York State did with public campaigns urging mask compliance, New York State will be launching a public education campaign to highlight how small gatherings can lead to the spread of COVID-19 in the community.

### Strategy 5 - Operationalize an Equitable and Safe Vaccination Program

While a vaccine is expected to be released in the coming weeks, it will be months before a critical mass of available vaccinations for the general public will be available. As the state builds its plan to distribute vaccinations, it will be founded on three main pillars:

- Fairness;
- Equity; and
- Safety.

These pillars, as well as outreach to the Black and Brown communities with poor health outcomes who have been hit hardest by the pandemic, are critical to ensuring a fair distribution of the vaccine.

Management will continue to monitor City/State and assorted agencies for announcements and guidelines and will provide updates to you as new information becomes available.

Be well and stay safe.